



सत्यमेव जयते

**GOVERNMENT OF MEGHALAYA
DEPARTMENT OF SPORTS & YOUTH AFFAIRS**

NOTICE INVITING

Expression of Interest

for

ENGAGING SERVICES OF A CONSULTANT FOR
SUPPORT IN PLANNING, ORGANISING, PROJECT MANAGEMENT,
AND SUPERVISION OF
THE 39TH NATIONAL GAMES 2022, MEGHALAYA

EOI NO. DSYA/NG2022/EOI/2018/25

Date 18th April 2018

Director
Sports & Youth Affairs
Government of Meghalaya
J.N.S Complex. Polo Grounds, Shillong - 793001

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GOVERNMENT OF MEGHALAYA
DIRECTORATE OF SPORTS AND YOUTH AFFAIRS
J.N. SPORTS COMPLEX, POLO GROUND, SHILLONG

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No. DSYA/NG.2022/EOI/2018/25

Dated: Shillong, the 18th April 2018

INVITATION FOR EXPRESSION OF INTEREST

Expression of Interests (EOI) are invited from reputed consulting agencies/organisations/institutions desirous of association with the Department of Sports & Youth Affairs, Govt. of Meghalaya, Shillong for Sports Management Consultancy (SMC) for undertaking work for providing support for planning, organising, project management, and supervision for the forthcoming "National Games" to be held in the State of Meghalaya in the year 2022.

The EOI document containing the details of qualification criteria, submission requirement, brief objective & scope of work and evaluation criteria etc. can be downloaded from the website - { [HYPERLINK "http://meghalaya.gov.in/"](http://meghalaya.gov.in/) } and can also be obtained from the office of the Director of Sports & Youth Affairs, Government of Meghalaya, J.N.S Complex, Polo Grounds, Shillong- 793001

Eligible agencies/organizations may submit their responses in sealed envelope in the prescribed format to Director of Sports, Department of Sports & Youth Affairs at the above mentioned address so as to reach latest by 11th May 2018.

Applicants meeting the qualification criteria shall subsequently be issued a Request for Proposal (RFP) and invited for submission of proposal/ presentation before the selection committee of the Department of Sports & Youth Affairs.

The applications should be accompanied with a non-refundable processing fee of ₹10,000/- (rupees ten thousand) only in the form of D.D. in favour of Director of Sports & Youth Affairs, Govt. of Meghalaya, payable at Shillong.

The Director of Sports & Youth Affairs (DSYA) reserves the right to reject or accept all or any of the proposals or to hold, modify, withdraw or cancel the process without assigning any reasons whatsoever. DSYA may terminate the EOI process at any time and without assigning any reason. DSYA makes no commitments, express or implied, that this process will result in a business transaction with anyone. This EOI does not constitute an offer by DSYA.

The Prospective bidder participation and meeting the qualification criteria may result in DSYA shortlisting the bidder to submit the complete technical and financial response to an RFP.

Director
Sports & Youth Affairs
Government of Meghalaya
J.N.S. Complex, Polo Ground

Meghalaya, Shillong - 793001

1. Introduction

Sports was just a Cell in the Directorate of Public Instruction, Meghalaya but has been upgraded as a full-fledged Directorate of Sports and Youth Welfare only in the year 1985.

The basic objective of the Department of Sports and Youth Affairs is to facilitate the development of sports and games, development of youth activities alongside the creation of necessary infrastructure required for proper grooming, nurturing and channelizing the youth potentials for full realization of individual potentials and thereby contributing to human resource development of the state and becoming an assets to the society.

The objective of creating Sports and Youth Affairs Department is to provide a more focussed approach to sports and games, development of youth and youth activities competitions in schools, clubs, associations, age group competitions for boys/girls and senior men/women etc., training and coaching of sportspersons at various levels, training of technical personnel for various games like coaches, physical education teachers, umpires/judges/referees etc. have been taken up in right earnest. It is the effort of the Department to facilitate sportspersons of the State to enable them to take part in the regional and national level competitions every year to place them in a position to be selected for international competitions like Asian Games, Commonwealth Games, South Asian Games and Olympic Games etc.

2. Background & Objectives

The National Games of India is the premiere multi discipline sporting events in the country. The first National Games was held in 1924. It was initially called Indian Olympic Games later known as National Games. Till date, 35 editions of the Games have been held successfully across India. The National Games is scheduled to be held every two years.

The National Games act as a platform for catapulting Indian sportspersons, sports organizations, sports technical officials and sports administrators of India onto a national and global platform. It provides an opportunity to states/UTs to create sports infrastructure of international specifications, attract youth participation in large number

of sports and identify talent for building the medals winning national teams for international competitions.

Meghalaya is set to host the 39th Edition of the National Games in 2022 which is also the year when the hill state will celebrate 50 years of statehood. Meghalaya will be the third state in the Northeast to host the Games after Manipur and Assam that hosted it in 1999 and 2007 respectively. The Host City Contract for the 39th National Games 2022 was signed between the Indian Olympic Association (IOA), Meghalaya State Olympic Association (MSOA) and Meghalaya Government on 3rd January 2018.

The Department of Sports & Youth Affairs, Government of Meghalaya proposes to setup a Project Management Office (PMO) to professionally manage the games and support in hosting the most successful National Games ever but also leave a lasting legacy of the games for the state.

For the same the Department of Sports & Youth Affairs, Government of Meghalaya expresses its desire to engage a competent consulting organisation to be a part of the PMO to support the State Government and the Department of Sports & Youth Affairs in the planning, organisation, implementation and supervision of the 39th National Games 2022. The project is planned to be implemented in two phases:-

- 1.) Games Planning & Organisation leading up to the start of the games.
- 2.) Support for Games Implementation, Management & Supervision up until the closure of the National Games Organising Committee (NGOC).

3. Draft Scope of Work

The Department of Sports & Youth Affairs, Government of Meghalaya has established a National Games Organising Committee (NGOC) in the Month of April 2018 which would seek support from the consultant agency/organisation in two phases as described above.

The Draft Scope of Work includes:

Phase 1 - Games Planning & Organisation leading up to the start of the games–

The core objective of this phase is to provide:

- a. Strategic and tactical support for development of the General Organisational Plan of the NGOC

- b. Support in the establishment of various functional areas with comprehensive functional areas operations plans
- c. Support in the implementation and roll out of all functional areas for successful organisation of the games
- d. Support all existing and to be setup Committees and Sub Committees working towards the planning and delivery of the games in the state.

Some of the key tasks (but not limited to) of the Games Planning & Organisation phase are as under:

- Development of a suitable stakeholder engagement framework to plan, drive and moderate stakeholder engagements
- Preparation of a comprehensive operational budget taking into account all the components, equipment's and facilities that need to be provided for the successful planning and implementation of the Games.
- Also assist in identifying revenue sources for offsetting the cost of the games including sponsorship opportunities, merchandising, broadcasting etc.
- Conduct venue assessments of existing sports/ trunk infrastructure and undertake gap analysis between infrastructure available/ sanctioned to be built/renovated/upgraded and infrastructure required, suggest recommendations with justifications
- Assist in identification of land/areas for construction of new stadiums/ games villages
- Conduct financial feasibility analysis of the venues/cluster of venues for creation of trunk and sports infrastructures and provide support for identifying innovative funding plans which could include public-private partnership and other sources like schemes of central and state government, multilateral agencies, philanthropies, etc.
- Assistance and support to ensure the timely construction and up gradation of sports facilities/venues and non-competition venues as per the international federations guidelines in close coordination and liaison with the concerned National Sports Federations (NSF's) and Indian Olympic Association (IOA)
- Assist the department in engaging a branding and marketing agency for preparation of branding and marketing strategy for the 39th National Games including designs and collaterals such as mascot, logo & emblem,

communication manifesto and guidelines, posters and other graphics (audio/visual, print, electronic, social site advertisements, etc.) and launch various marketing campaigns.

- Assessment of the required Functional Areas, creation of comprehensive planning and implementation strategies and Standard Operation Procedures (SOP's).
- Preparation of Financial Management guidelines for the National Games Organizing Committee (NGOC) and undertake regular review of the budgets and expenditure to assess risks and provide mitigation plans.
- Assistance in setting scope of work for various third parties/service providers associated with various functional areas – Opening/Closing Ceremonies event management agency, Marketing Agencies, Cleaning & Waste Management Agencies, Catering & Hospitality Agencies, Ticketing Agency, Transportation and Logistics Agencies, IT Equipment Agency, Time Score & Result (TSR) Agencies etc.
- Preparation of the required tender documents to engage the third parties/service providers in accordance to the General Financial Rules, Government of Meghalaya, Government of India policies and procedures.
- Preparation of templates for Letter of Interest (LOI), Contracts, Agreements, Work Orders etc.
- Assistance in assessing performance of third parties in regards to goods delivered and services rendered in accordance to the set out scope of work.
- Assistance in setting up a progress monitoring systems, Reporting systems and templates, Issue capturing, monitoring, escalations and resolutions systems.

Phase 2: Support for Games Implementation, Management & Supervision up until the closure of the NGOC –

Provision of strategic leadership and direction to venue teams comprising of representatives of each functional areas at each of the competition and non-competition venues during games time to ensure smooth conduct and to minimize errors. Some of the key tasks (but not limited to) of the Games Implementation, Management & Supervision phase are as under:

- Deployment of dedicated resources at each of the competition and non-competition venues during games to directly oversee, supervise and support the venue teams in their implementation phase at the venue level
- Development of test event strategy for the National Games and support for conducting the test events. Conduct de-briefing workshops post-test events to identify any gaps in the planning for the main event.
- Conducting and attending periodic Chef De' Mission's meetings and workshops to capture venue wide issues and to ensure the dissemination of information to concerned Committees and Functional areas to address issues.
- Assistance to venue team and its functional areas representatives in supervision and coordination with third parties/service providers
- Immediate escalation and resolution of issues faced at the venue level
- Assistance to functional areas in verification of works executed by third parties/service providers associated with the functional areas
- Assistance to functional areas in release of undisputed payments to the third parties, assistance in closure of all third party/service providers contracts/agreements
- Preparation and submission of post event reports, impact assessment reports, Legacy reports

Please note: The above proposed scope is a draft scope of work for the consulting organisation. The final scope of work will be released to the shortlisted bidders as part of the RFP document.

4. Duration of Engagement

The engagement shall be for a period of four (04) years which may be extended for one (01) year based on performance and mutual agreement.

5. Instruction to Bidders

- 5.1 The Department of Sports & Youth Affairs, Government of Meghalaya would shortlist the consulting firms/organisation/agencies from amongst the received Expressions of Interests.
- 5.2 The Shortlisting criteria are provided at section 6 of this document. The bidder has to score a minimum of 60 marks to be shortlisted.
- 5.3 The short-listed consultants will be invited to submit their Proposal, for the above assignment as per the Request for Proposal (RFP) document. The submitted proposal will include the Technical Bid and Financial Bid, which will have to be submitted separately. The submitted Proposal will be the basis for contract negotiations and ultimately for a signed Contract with the selected consultant.
- 5.4 The intending organizations shall bear all costs associated with the preparation and submission of their EOI. The Department of Sports & Youth Affairs, Government of Meghalaya or any of its affiliates will not bear any costs in this regard.
- 5.5 The Department of Sports & Youth Affairs, Government of Meghalaya or any of its affiliates will not be responsible for any delays in the submission of the EOI by any of the intending organizations or loss of the same in transit. The intending organizations are advised to ensure the receipt of their EOI at the address indicated.
- 5.6 The Department of Sports & Youth Affairs, Government of Meghalaya or any of its affiliates is not bound to accept any EOI, and reserves the right to annul the selection process at any time prior to Contract award, without thereby incurring any liabilities.
- 5.7 The EOI Documents have been hosted on the website { HYPERLINK "<http://megsports.gov.in/>" } the bidders are expected to examine all instructions, forms, terms and other details in the EOI Document carefully. Failure to furnish complete information as mentioned in the EOI Document of submission of a proposal not substantially responsive to the EOI documents in every respect will be at the Bidder's Risk and may result in rejection of the proposal.

- 5.8 This EOI does not commit DSYA to award a contract or to engage in negotiations. Further, no reimbursable cost may be incurred in anticipation of award or for preparing this bid.
- 5.9 All materials submitted by the bidder become the property of the DSYA and may be returned completely at its sole discretion.
- 5.10 All the communication to DSYA including the EOI and the bid documents shall be signed on each page by the authorized representative of the bidder and authority letter should be attached with the bid.
- 5.11 All enquiries/clarification from the prospective bidders, related to this EOI, must be directed through email exclusively to the contact person notified in para 5.13. below.
- 5.12 DSYA shall hold a pre-proposal meeting/conference with the prospective bidders on 27th April 2018 at 16:00 hrs at the Conference Room of the Director of Sports & Youth Affairs, Government of Meghalaya J.N.S. Complex, Polo Ground, Shillong-793001, in order to response to bidders queries. The bidders shall request for attending the conference through mail and provide names of participants. Maximum two people can participate from a bidder/company.
- 5.13 The bidders will have to send their queries before pre-proposal meeting by 26th April 2018 (17:00 hrs) to Smti. M. War Nongbri, IAS Director of Sports & Youth Affairs, Government of Meghalaya, J.N.S. Complex, Polo Ground, Shillong-793001 through email.
- 5.14 All queries to be raised in the pre-proposal meeting will relate to the EOI and the scope of work. However, no query related to payment terms and mode of selection will be entertained.
- 5.15 DSYA will endeavour to provide a full, complete, accurate, and timely response to all questions. However, the DSYA makes no representation or warranty as to the completeness or accuracy of any neither response, nor does DSYA undertake to answer all the queries that have been posed by the bidders. In no event will the DSYA be responsible for ensuring the bidders' inquiries have been received by DSYA.

5.16 At any time prior to the deadline for submission of EOI proposals, the DSYA may, for any reason, whether at its own initiative or in response to a clarification requested by a prospective firm, modify the EOI document by amendment. The amendment will be notified on the website and in written by fax or by email to all prospective firms who notified DSYA and will be binding on them. The deadline for submission of EOI proposal may also be extended at the discretion.

5.17 The bidders should submit the responses in both printed copies as well as on a non-rewritable CD (as a single file in PDF format) in separate sealed envelopes by hand or by post to the following person:

Shri J.R. Marak
Deputy Director
Sports & Youth Affairs,
J.N.S. Complex, Polo Ground,
Shillong – 793001, Meghalaya

5.18 The CD media must be duly signed using a permanent Pen/Marker and should bear the name of the bidder.

5.19 The Hard copy and soft copy of the EOI should be in a single sealed envelope, clearly marked as “Response to EOI from <<Bidder Name>>”. The sealed envelope shall indicate the complete name, address, telephone numbers (with country and city code), electronic mail address and facsimile number of the bidder.

5.20 All pages of the proposal must be sequentially number and shall be initialled by the Authorised Representative of the Bidder.

5.21 No financial proposals are inviting at EOI stage. The firm should ensure that NO FINANCIAL proposals have been provided with the EOI proposal.

5.22 Any bid/proposal to the EOI received after the due date and time for submission for the same, i.e., 11th May 2018, 5:00 PM, shall not be accepted. Bid/Proposals received after the due date shall be summarily rejected and returned unopened.

5.23 Settlement of Disputes “ *If any disputes arises between the parties it shall be amicably settled, and in case of legal complications it shall be referred to the competent Civil Court within the jurisdiction of Shillong*”

6. Pre-qualification Criteria's

A bidder must meet the minimum requirement for all the sub-criteria listed below and must score at least 60 marks to be shortlisted. However, in case no parties or lesser than 3 parties secure 60 or above marks, the Department of Sports & Youth Affairs reserves the right to select to the extent of maximum 3 (three) parties who get highest marks. The short-listing criteria are as follows:

Criteria	Sub Criteria	Marking scheme	Marks out of 100
Financial Strength of the consultant	Average annual turnover over last 3 years	≥ 100 crores and <200 crores	8 marks
	Minimum requirement – 100 crores	≥ 200 crores	16 marks
	Average annual turnover from consultancy services over last 3 years	≥ 20 crores and <50 crores	10 marks
	Minimum requirement – 20 crores	≥ 50 crores	20 marks
Experience of the organisation	The Bidder should be a Company / Firm / LLP registered in India with a track record of providing consulting/ advisory services.	≥ 5 years and <10 years	5 marks
		≥ 10 years	10 marks
	Minimum requirement - at least 5 years as on December 31, 2017		
	Experience in carrying out assignment in North East India in the past five years	≥ 1 project and <3 projects	5 marks
		≥ 3 projects	10 marks
	Minimum requirement – 1 project		
Experience in project management of large scale single/ multi sports tournaments & competitions in India	≥ 1 projects and <2 projects	10 marks	
	≥ 2 projects	20 marks	

Criteria	Sub Criteria	Marking scheme	Marks out of 100
	Minimum requirement – 1 project		
	Experience of Project Management with Central/ State Government agencies/ departments for project value greater than 2 crores in last 5 years	<p>≥ 3 projects and < 5 projects</p> <p>≥ 5 projects</p>	<p>8 marks</p> <p>18 Marks</p>
	Minimum requirement – 3 project		
	Availability of the following experts in the organization/agency <ol style="list-style-type: none"> a. Financial Experts b. Legal Experts c. Technical Experts d. Sports Consultancy 		10 marks

7. Schedule of EOI

Description of Items	Date
Published Date	18 th April 2018
Clarification Start Date	19 th April 2018 (10:00 am to 5: pm daily on working days only)
Clarification End Date	25 th April 2018 (up-to 5:00 pm)
Pre-Bid Conference	26 th April 2018 (4:00 pm)
Bid proposal submission start date	27 th April 2018 (3:00 pm)
Bid proposal submission End date	11 th May 2018 (5:00 pm)

8. Formats for Submission of EOI

The EOI shall be submitted in English language. All the necessary points required by this EOI Document have to be specified in clear detail. The following documents should be furnished for evaluation of EOI (to be submitted as per EOI Forms 1 to 6 and documents 7 to 9):

- **EOI Form 1** : Letter of Expression of Interest Submission
- **EOI Form-2:** Brief profile of the Consultant showcasing the expertise available with them for undertaking the assignment along with information about their legal status, ownership and organizational structure.
- **EOI Form-3:** An abstract showing year wise Total financial turnover and turnover from consultancy services for the preceding 3 (three) years ending last day of the previous financial year along with the Statutory Auditors/ CA certificate, Audited Balance Sheets, Profit & Loss Account and other financial statement for the same period.
- **EOI Form-4:** Details of similar assignment(s) undertaken by the Consultant along with the experience certificate(s) from client(s) or Work Order(s) along with Self Certificate(s) of Completion/ current status of the assignment(s)
- **EOI Form-5:** Proposal and suggestions on the Draft Scope of Work as mentioned in Para 3 of the EOI document for effective fulfilment and to meet the overall objectives as mentioned in the EOI document.
- **EOI Form-6:** Blacklisting Certificate/ Declaration
- **Document-7:**Registration or Incorporate Certificate
- **Document-8:** Goods and Service Tax (GST) registration certificate along with TIN No.
- **Document-9:** Income Tax PAN Number and Income Tax return for last three financial year.

Two copies of the EOI – one original and one copy must be submitted by the bidder. Submission of Expression of Interest (EOI) in any format other than given above may result in the proposal being deemed non-responsive. All copies of documents submitted in the above regard have to be attested under the seal and signature of the authorised signatory of the firm.

EOI FORM-1
(LETTER OF EXPRESSION OF INTEREST SUBMISSION)

[Location, Date]

To:
The Director
Sports & Youth Affairs,
Government of Meghalaya
J.N.S Complex, Polo Ground
Shillong - 793001

Subject: Expression of Interest (EOI) for consultancy services for 39th National Games 2022, Meghalaya

Dear Madam/Sir,

This is in response to your notice published in (.....) on (.....), inviting Expression of Interest in engaging services of a consulting agency/organisation for support in planning, organising, project management, and supervision of the 39th National Games 2022 scheduled to be held in the State of Meghalaya, India

1. We are hereby submitting our expression of interest. We have attached necessary information according to the standard forms.
2. We are submitting our Proposal in association with: *[Insert name and address of the associated consultant in case of Joint Venture/Consortium]*
3. We hereby declare that all the information and statements furnished by us in this expression of interest is correct to the best of our knowledge and accept that any misinterpretation contained in it may lead to our disqualification.
4. We understand that the Department of Sports & Youth Affairs reserves the right to decide whether or not to pre-qualify our firm without disclosing the reason whatsoever.
5. I hereby declare that all the information and statements made in this Proposal are true and accept that any misinterpretation contained in it may lead to disqualification of the EOI submitted by our Firm / Company.
6. This response includes all information necessary to ensure that the statements therein do not in whole or in part mislead the DSYA in its short - listing process.
7. Content Generation / Writing, Redesigning, Redeveloping, Content Management and Hosting of Website of DSYA

- 8. We agree to abide by the conditions set forth in this EOI.
- 9. It is hereby confirmed that I/We are entitled to act on behalf of our corporation/company/firm/organization and empowered to sign this document as well as such other documents, which may be required in this connection.

Dated this,.....Day of2018

(Signature) (In the capacity of)

Duly authorized to sign the EOI Response for and on behalf of: Sincerely,
[Consultancy agency NAME]
Name Title Signature Date
(Name and Address of Company) Seal/Stamp of the Company

CERTIFICATE AS TO AUTHORISED SIGNATORIES

I,...(Name of certifying authority)..... certify that I am(Designation of certifying authority)..... of.....(Name of the company)....., and that(Name of the above signatory)....., who has signed the above response is authorized to bind the corporation by authority of its governing body.

Date & Place:

(Seal here)

EOI FORM-2 (CONSULTANT'S ORGANISATION)

I. Lead Consultant

1	Name of Lead Consultant	
2	Address	
3	Contact Detail of the Authorized Representative including Postal Address, Mobile No., Phone No., Fax And E-mail address.	
4	Legal Status of the Firm	
5	Year of Incorporation	
6	Year of commencement of Business	
7	Experience in consultancy services (indicate year)	
8	Any other relevant information in support of your expertise in undertaking the assignment	

II. Joint Venture/Consortium

1	Name of the Firm	
2	Address	
3	Legal Status of the Firm	
4	Year of Incorporation	
5	Year of commencement of Business	
6	Experience in consultancy services (indicate year)	
7	Any other relevant information in support of your expertise in undertaking the assignment	

Note:

1. Certified copy of GST registration of firm must be submitted by the Lead Partner and Consortium partner (if any)
2. In case of Joint Venture/Consortium/Association, consultants should submit a Memorandum of understanding or any other document signed between the Lead Partner and the Consortium partner stating their agreement to take up the assignment jointly.

EOI FORM-3 (FINANCIAL TURNOVER)

I. Annual Turnover of the Lead Consultant

Year	FY 2014-2015	FY 2015-2016	FY 2016-2017
Amount (in Rs.)			

AI. Turnover from Consultancy Services of the Lead Consultant

Year	FY 2014-2015	FY 2015-2016	FY 2016-2017
Amount (in Rs.)			

III. Annual Turnover of the Joint Venture/Consortium Partner

Year	FY 2014-2015	FY 2015-2016	FY 2016-2017
Amount (in Rs.)			

IV. Turnover from Consultancy Services of the Joint Venture/Consortium Partner

Year	FY 2014-2015	FY 2015-2016	FY 2016-2017
Amount (in Rs.)			

Note:

1. Please attach Audited Balance Sheets, Profit & Loss Account and other financial statement for the above period.
2. Applicants shall also enclose certificate from its Statutory Auditors stating its total revenue from professional fees arising out from consultancy services during each of the past 3 (three) years. In case the applicant does not have a Statutory Auditor, it shall provide the requisite certificate from Chartered Accountant Firm/Chartered Accountant that ordinarily audits the annual account of the party.

EOI FORM-4

(EXPERIENCE)

Summary of the select projects as per shortlisting criteria are listed below

Sl. No.	Name of the Project	Name of the Client	Start Date	Completion Date	Value of the Project (in INR)	Brief Description of the Project
1						
2						
3						

Note:

1. Each project must be supported by experience certificate(s) from client(s) or Work Order(s) along with Self Certificate(s) of Completion/ current status of the assignment(s)

EOI FORM-5

(Proposal and suggestions on the Draft Scope of Work as mentioned in Para 3 of the EOI document for effective fulfilment and to meet the overall objectives as mentioned in the EOI document)

EOI FORM-6
(DECLARATION/CERTIFICATE FOR BLACKLISTING)

[Location, Date]

To:
The Director
Sports & Youth Affairs,
Government of Meghalaya
J.N.S Complex, Polo Ground
Shillong - 793001

Subject: Expression of Interest (EOI) for consultancy services for 39th National Games 2022, Meghalaya

Dear Madam/Sir,

This is to declare, warrant and represent as follows:

That to the best of my knowledge and belief *[Insert name and address of the firm]* has not been blacklisted/barred by any Central/State Government or statutory authority or Public Sector Undertaking (PSU) or regulator as on the date of this declaration.

Yours sincerely,

Authorized Signature [In full and initials]:
Name and Title of Signatory:
Name of the Consultant:
Address:

Note:

1. Blacklisting Certificate/ Declaration must be submitted by the Lead Partner and Consortium partner (if any)